

# The Industrial College of the Armed Forces @

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**D**uring the past year, we celebrated the 80<sup>th</sup> anniversary of the Industrial College of the Armed Forces (ICAF). The college provides competitively selected students an education that reflects the unique demands of the post-Cold War international security environment. At ICAF, America's top military and civilian defense professionals, as well as selected international students, receive a graduate-level education in national security strategy and the resource component of that strategy.

With its roots stretching back to the Army Industrial College established in 1924, today's ICAF maintains the critical legacy of a close, productive partnership among the American military, the U.S. Government, and industry leaders. Today's graduates continue the proud heritage of distinguished alumni such as General Henry H. ("Hap") Arnold, Army Air Forces (Class of 1925); President Dwight D. Eisenhower (Class of 1933); General John W. Vessey, Jr., USA (Class of 1966); Honorable James M. Loy, USCG (Class of 1985); and General Carlton W. Fulford, Jr., USMC (Class of 1985). Graduates also include international

fellows such as His Royal Highness Prince Bandar Bin Sultan Bin Abdul Aziz Al Saud (Class of 1976) and Lieutenant General Svein Ivar Hansen, Deputy Chief of Defence, Norway (Class of 1997).

Today this legacy of harnessing America's unique ideological, military, and industrial potential is more important than ever. The war on terror and the horrific potential of terrorists armed with weapons of mass destruction—or even weapons of mass effect—make contemporary threats as dangerous as any our Nation and allies have ever faced. Globalization and the universal spread of information networks make maintaining long-term security for the Nation an increasingly complex proposition. With limited resources at our disposal, researching, funding, and maintaining the ability to fight and win the Nation's wars tomorrow present a continual challenge.

ICAF reflects the need for modern integrated operations. The U.S. military needs new partners—interagency, international, industry, and private sector organizations—all of whom must work with the military from the initial planning stage through the transition from turmoil to peace. To support this reality, ICAF provides the Chairman and the Joint Chiefs with joint and interagency education programs developed

Generals Eisenhower and Arnold in Sicily, December 1943



National Archives

and executed by a diverse faculty of military officers from all the services, civilian professors, and visiting academicians from several Federal agencies. Likewise, the student body is diverse: roughly two-thirds are military officers from each of the uniformed services. Within this mix, an active International Fellows program provides approximately 20 officers from allied nations who work closely with their American counterparts throughout the academic year. The remaining third is composed of civilians from various DOD and non-DOD Federal agencies and from private industry. This unique mix of faculty and students allows ICAF to provide an unparalleled strategic security studies education with a special emphasis on acquisition and logistics.

This commemorative section of *Joint Force Quarterly* features three articles written by ICAF faculty. The first, by John Yaeger, Director of Institutional Research, recounts the development of the college and its contributions to joint professional military education. Next, Paul B. Davis, Jr., professor of logistics, looks at ICAF's past and future as the "Industrial" College maintains its legacy while adapting to the information age.

The third, by Irene Kyriakopoulos, professor of economics, and Donald L. Losman, professor of strategic studies, explores the economics of defense mobilization in the 21<sup>st</sup> century. These articles represent a small portion of the extensive and ongoing research portfolio pursued by ICAF faculty and students.

I am proud of all those—faculty, students, and private sector supporters alike—who demonstrate the importance and uniqueness of ICAF each year. No other curriculum at a professional military or other educational institution emphasizes the management of resources to support the National Security Strategy. This is the college's abiding hallmark, and it is the unique and enduring contribution of ICAF to the Nation.

MAJOR GENERAL FRANCES C. WILSON, USMC  
Commandant  
Industrial College of the Armed Forces